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15 March 1972

MEMORANDUM FOR: Acting Director of Training

SUBJECT : CIA Relations with War Colleges

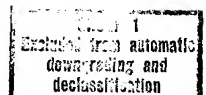
1. It must be that I am not privy to recent developments in terms of our relations with these institutions. I am simply unaware of the nature of the "overall problem of managing our relations". I don't know what the "problem" is, and I was not aware of the need for "management". I have the impression -- perhaps a terribly simplified one -- that our connection with these institutions is primarily in terms of the students we send and, secondarily, in terms of guest speakers and panelists. TSB handles the first -- the second is a "problem" only in terms of OTR's identifying those individuals invited to speak. Do we not more or less accept the fact that OTR does not control or manage these speakers.

2. I have only two suggestions toward aiding in the accomplishment of the Executive-Director's objective (incidentally -- is this based upon an assumption on his part that the objective is not now being achieved?).

a. Executive-Director should personally brief Agency speakers headed for War Colleges concerning his philosophy and objectives.

b. Executive-Director should talk at the three-day special program for War College selectees. After all -- the students whom we send are by far the best resource for carrying out his objective. When I attended NWC I regarded this as my principal objective -- this was a representational assignment. In addition, they could be provided with some material for handouts -- to be used if an opportunity arose while they were in attendance.

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3. Finally, I am not privy to recent developments concerning our representatives at these institutions. I understand that this might be the problem, but not knowing more than that cannot usefully comment. It has been my belief that we do not need them.

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Chief, School of Intelligence  
and World Affairs

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